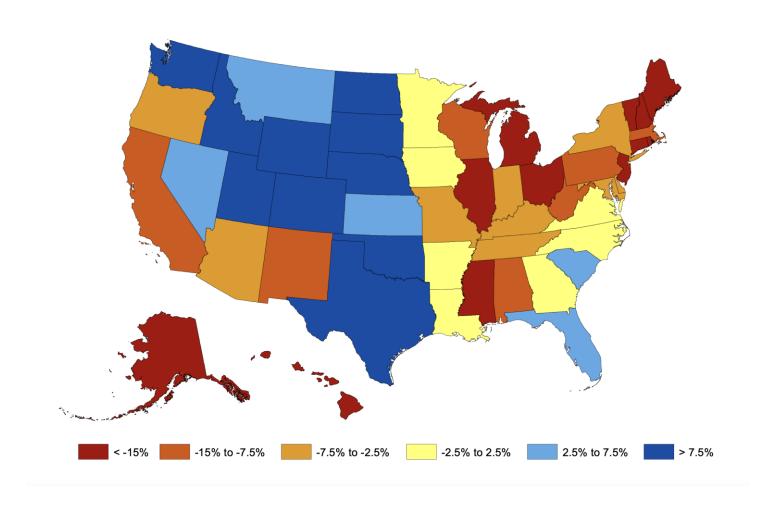


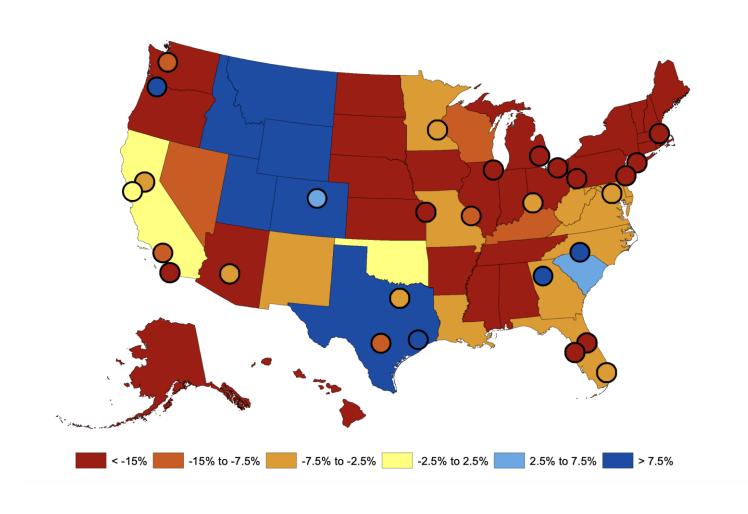
The State of Undergraduate Education and the Impact on Graduate Enrollment

Presented by Brenda Harms, PhD
Special Assistant to the Provost
Texas A&M – Corpus Christi
For the Association of Texas Graduate Schools

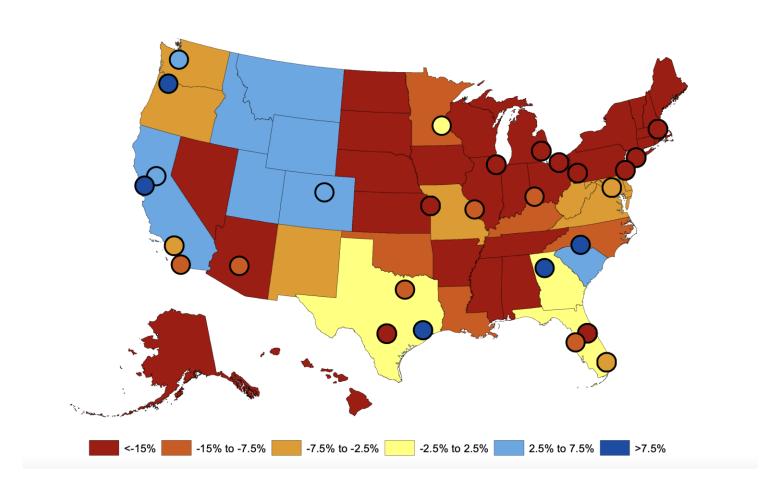
Forecasted Growth in High School Graduates 2012-2032



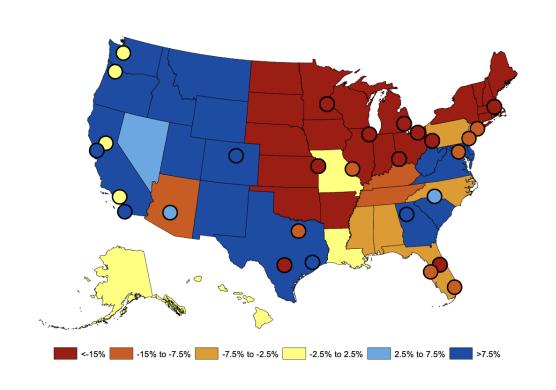
Forecasted Growth in College Going Students 2012 - 2029



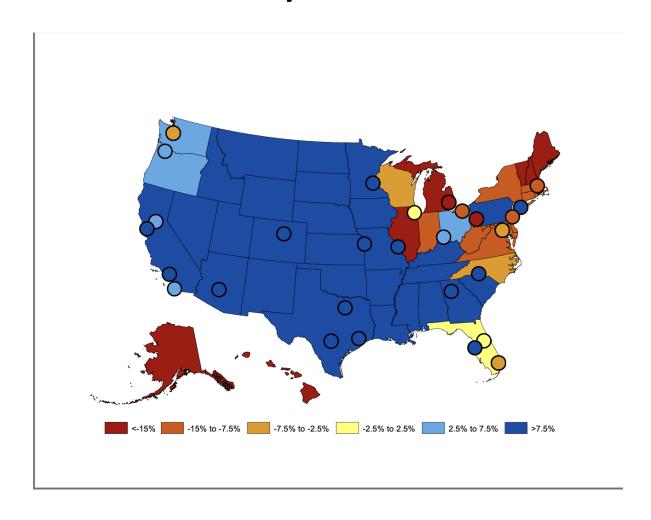
Forecasted Growth in Students Who Attend Regional Public University 2012-2029



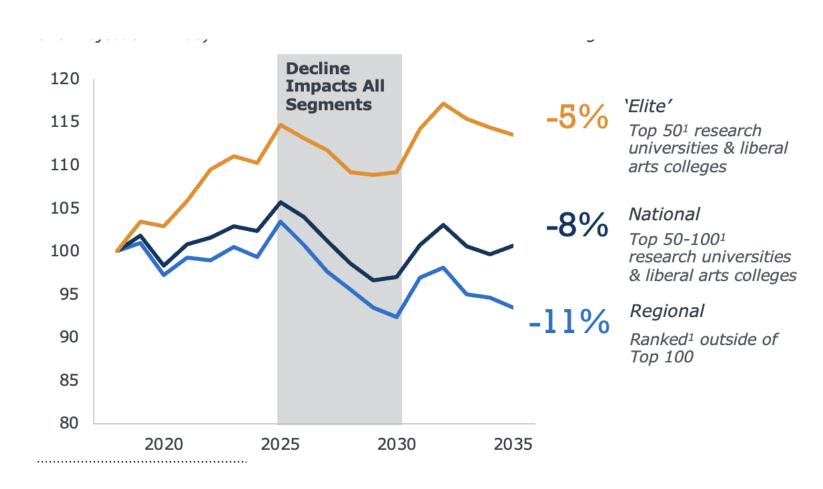
Forecasted Growth in Students Who Attend a National 4-Year University 2012-2029



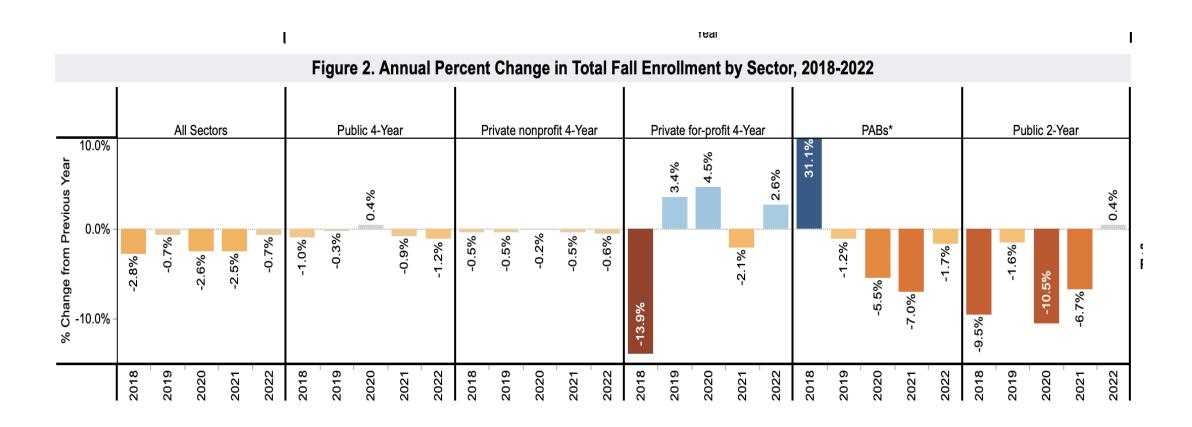
Forecasted Growth in Students Who Attend an Elite National University 2012-2029



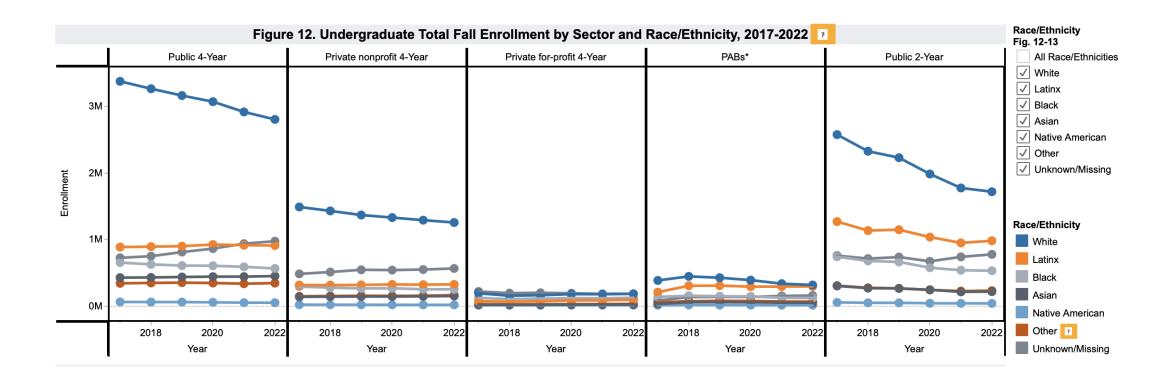
National College Enrollment Projections Impact Across All Institutional Types



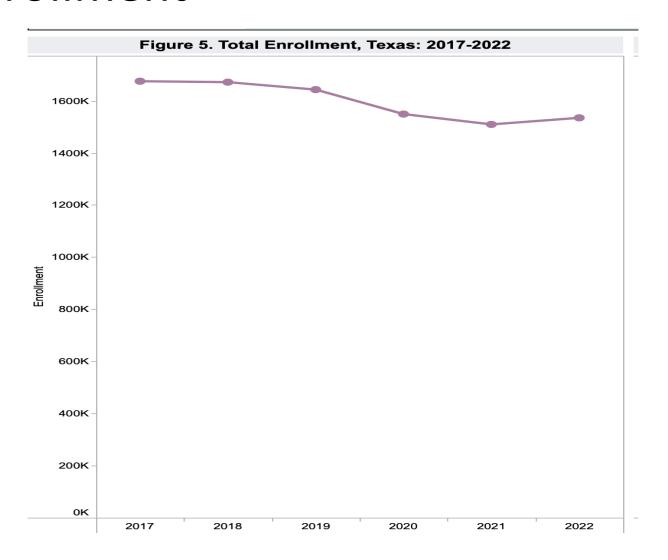
National Enrollment by Sector



National Enrollment by Sector Race/Ethnicity

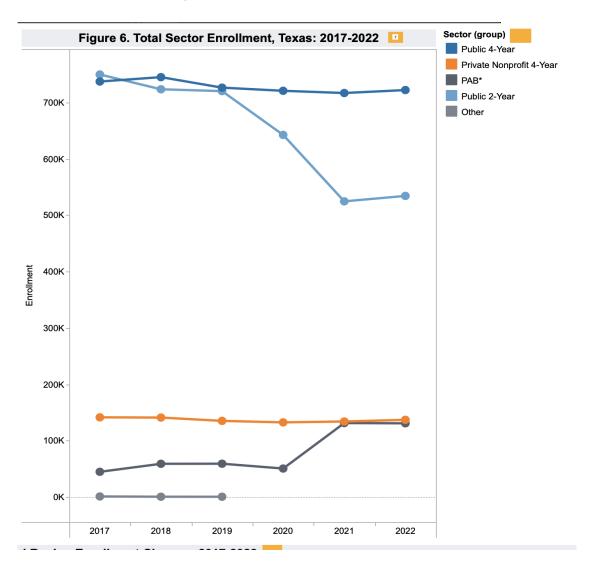


Texas Enrollment



National Student Clearinghouse Research Center

Texas Enrollment by Sector



National Student Clearinghouse Research Center

Texas College Graduation Statistics

296,250 college students graduate annually in Texas; 22.4% of them earn advanced degrees.

- 94,290 or 31.8% of all annual college graduates in Texas earn associate's degrees.
- 135,670 or 45.8% of Texas college graduates earn bachelor's degrees.
- 83.1% of Texas bachelor's degree recipients graduate from public institutions.
- The average Texas bachelor's or master's program graduate most likely has a degree in business.
- 55,030 or 18.6% of annual college graduates earn master's degrees.
- 11,260 or 3.8% of Texas graduates earn doctorate or professional degrees.

Other Considerations Impacting Today's Landscape

Decrease in College Going Rate

- 2009 70% of high school graduates enrolled in college
- 2021 61.8% of high school graduate enrolled in college

Non-Attenders

8.3 Million (32%) of all 18-24 year-olds are non-attenders

Pandemic Impact

- 2.3 million more high school absences
- 17% of high school seniors abandoned college plans during the pandemic

Other Considerations Impacting Today's Landscape

- The value of the college degree has come into question
 - National conversation about cost/benefit proposition of Higher Education
 - Increase in number of jobs who are moving away from "college degree" as a minimum requirement
- Unpredictable Data Fall 2023 applications for college are up nationwide (average - 25%)
 - Bounce from Covid pause?
 - Students applying to more schools? (today's average is 6-7)
 - Intent vs reality?

Enrollment Take-Aways

- We are in highly uncertain times and "predictions" about undergraduate enrollment at this point are simply "best guesses" based on our previous approach to projecting enrollment
- College going students are behaving in ways that are highly unpredictable – particularly true since Covid
- The way to gain students at the undergraduate level in the next 7-10 years is through gaining market share (taking the college going population from another school)

The Undergraduate Outlook

- Colleges and Universities will begin dipping lower in the student pool to continue to hold their enrollment.
- Colleges already dipping at the bottom of the enrollment pool will have no where to go and will continue to see declines.
- Students coming into ALL Colleges and Universities will be less academically prepared than previous incoming classes.
- Colleges and Universities will need to place an increased focus on retention efforts.

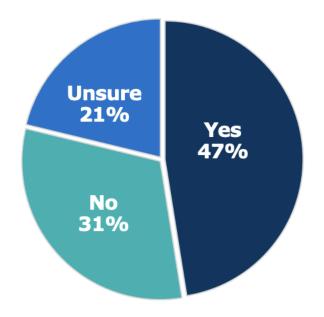
Implications for Graduate Education

Impact on Graduate Education

- Graduate Education will save the day!
- Competition for students in the Graduate market will continue to increase
- Graduate Education will need to be at the top of its game in meeting students needs/demands
- The "foundation" under students, for many, will have been supplemented by developmental coursework and those students may need extra support at the graduate level

University Dependence on Graduate Enrollment Continues to Grow

Q: At your institution, has there been an enhanced reliance on graduate enrollment to make up for a shortfall in undergraduate enrollment?

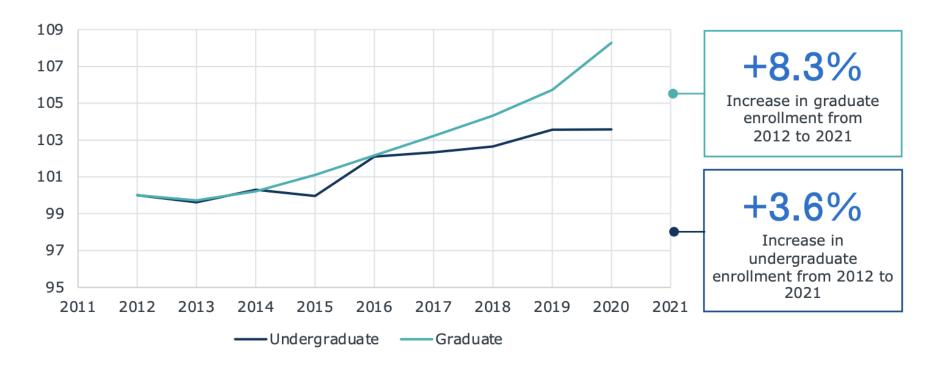


Source: EAB/NAGAP Research

Graduate Enrollment is Outpacing Undergraduate

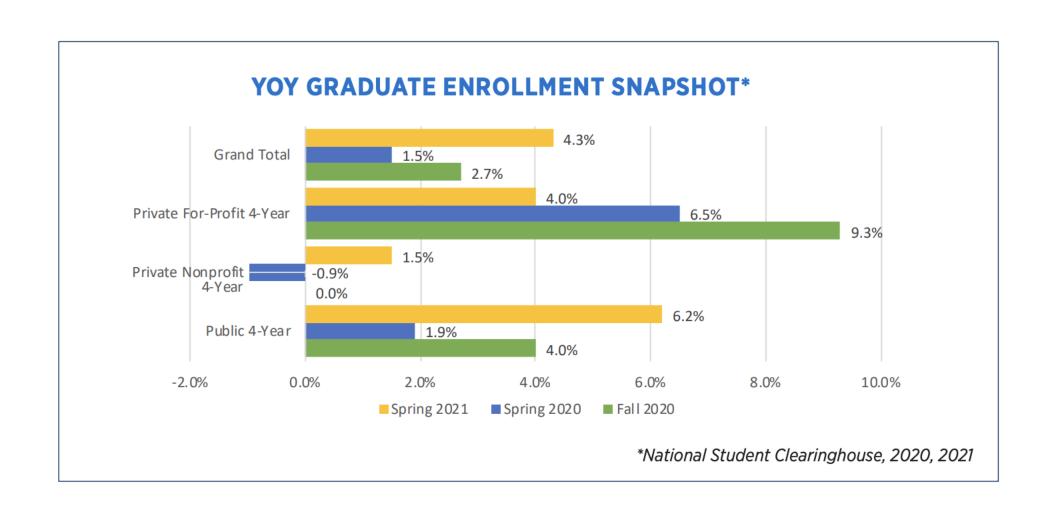
Figure 2: Relative Growth of Graduate and Undergraduate Enrollment

Enrollment Growth at Four-Year Institutions, 2012–2021¹



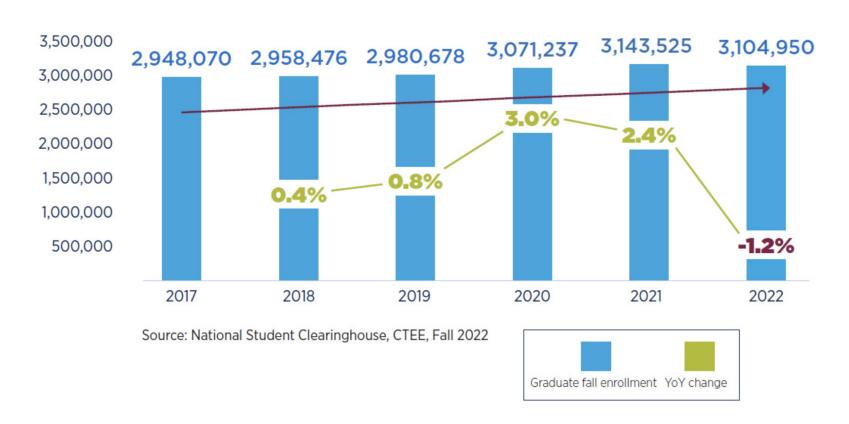
Source: EAB/NAGAP Research

While Slowing, Grad Enrollment Remains Strong

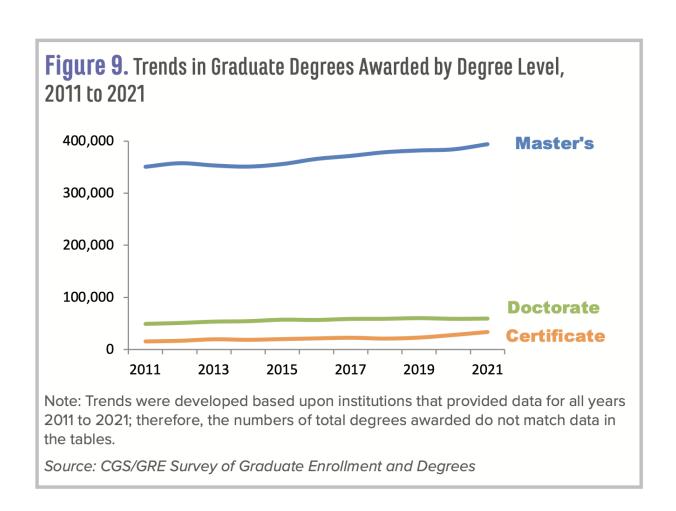


While Slowing, Grad Enrollment Remains Strong

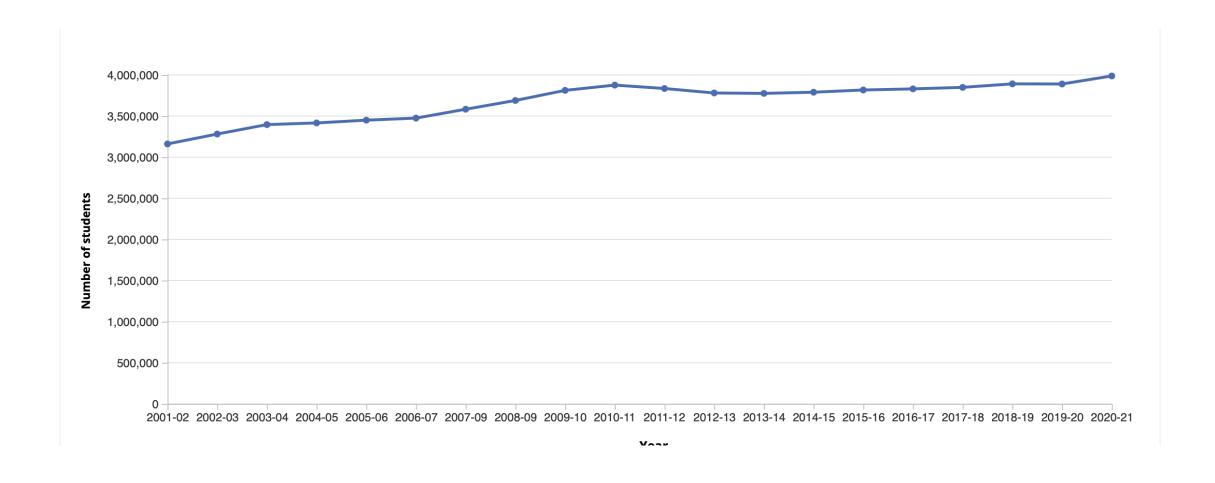
Graduate fall enrollment trends, 2017-2022



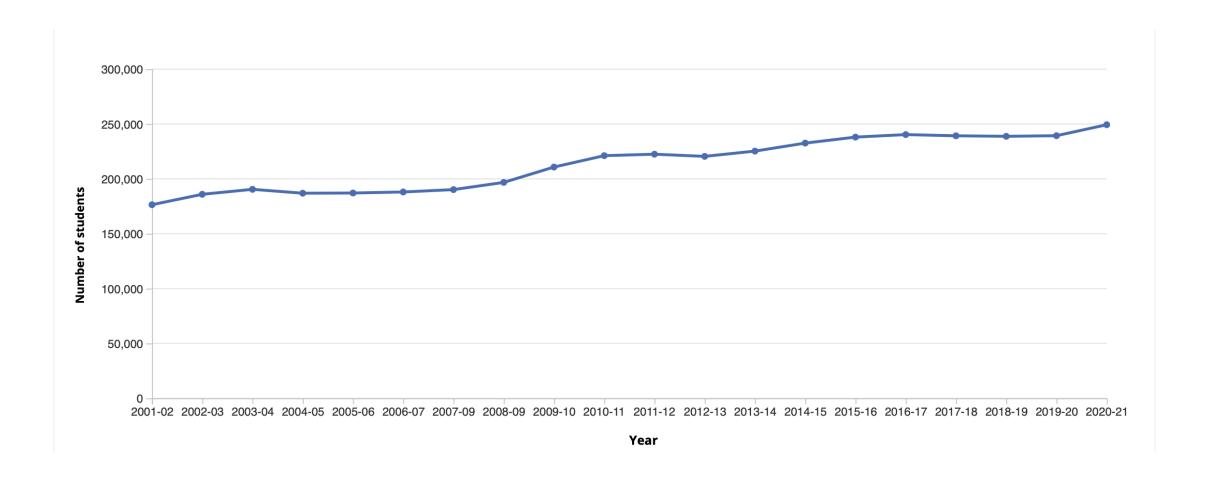
Graduate Degrees Awarded 2011 - 2021



Graduate Student Enrollment - National



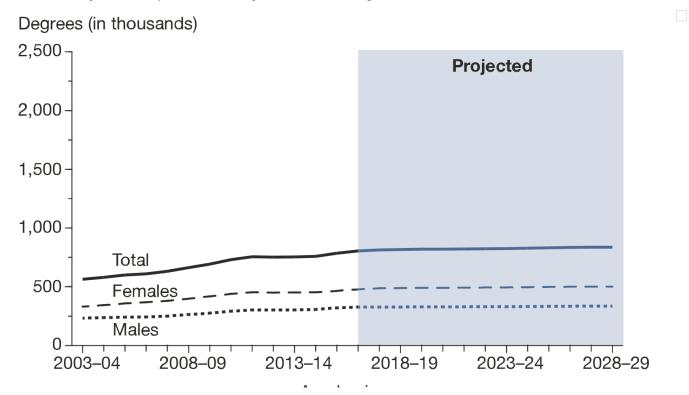
Graduate Student Enrollment - Texas



Projected Masters Degrees Conferred - National

Degrees, by Level of Degree and Sex of Recipient: Master's Degrees

Figure 27. Actual and projected numbers for master's degrees conferred by degree-granting postsecondary institutions, by sex of recipient: Academic years 2003–04 through 2028–29



How Prospective Graduate Students Think About Their Experience with Graduate School Admission

Graduate Student Behavior Prior to Application

70% of prospective graduate students are reviewing University websites prior to beginning an application

Graduate Student Behavior Prior to Application

More than 50% of graduate students will first reach out by emailing the school or filling out a "request information" form online, **before beginning an application**

Prospective students who submit a request for information form, or call, expect a response within 1 day of sending that request

Graduate Student Applicant Decision Making

46% of students expect an admission decision within 7 days of completing their application

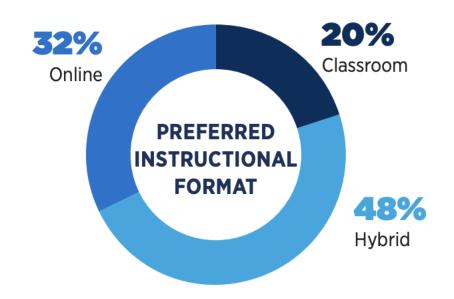
Graduate Student Applicant Decision Making Choice

80% of graduate students attend the school **that first notifies them** that they were admitted

University Behavior – Graduate Applications

40% of public institutions take longer than 2 weeks to make an admission decision

Graduate Student Delivery Preferences

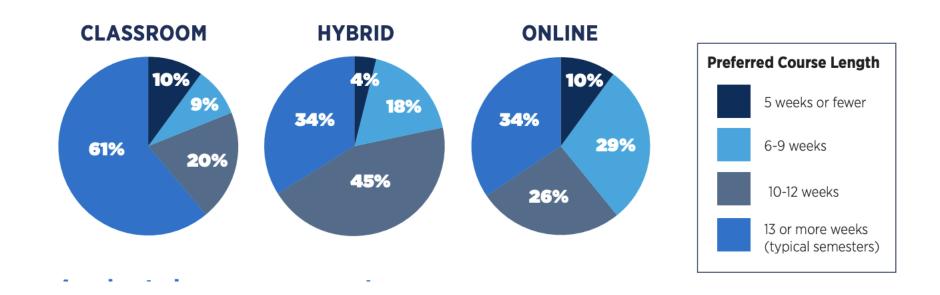


Graduate Enrollment by Field of Study

INTENDED AREA OF STUDY	CLASSROOM	HYBRID	ONLINE	MASTER'S DEGREE % CHANGE (2014-19)*
Business	12%	15%	20%	3%
Health Professions	18%	15%	13%	34%
Computer/Information Science	8%	13%	13%	79%
Education	7%	9%	12%	-5%
Social Services, Public Administration, Criminal Justice	5%	6%	11%	13%
Counseling/Psychology	9%	9%	10%	4%
Arts and Humanities	11%	9%	6%	-4%
Communications	6%	4%	5%	11%
Social Sciences	9%	8%	5%	-2%
Natural Sciences: Biological/Physical/Earth Science	7%	6%	3%	19%
Engineering	8%	6%	3%	17%

^{*}National Center for Education Statistics, Fall Enrollment Data 2014-19, June 2021.

Preferred Course Length



Redefining Online

PREFERRED TYPE OF PROGRAM	ONLINE
Online, with periodic scheduled virtual meetings with the instructor and classmates	
Online, where you work at your own pace and finish as fast or as slow as you can complete the material	
Online, with no scheduled virtual meetings with the instructor and classmates	12%

Recruiting Events

EVENTS THAT ARE EFFECTIVE IN HELPING MAKE AN ENROLLMENT DECISION	CLASSROOM	HYBRID	ONLINE
Face-to-face information sessions, open houses, or campus tours	87%	89%	57%
Virtual information sessions, open houses, or campus tours	79%	88%	83%
Virtual one-on-one chat	79%	87%	84%
Video call/interviews	82%	88%	83%

What Graduate Students Look at on Your Website

MOST IMPORTANT INFORMATION ON INSTITUTIONAL WEBSITES*	CLASSROOM	HYBRID	ONLINE
Cost/tuition information	47%	54%	63%
Specific academic program details	43%	42%	51%
Financial aid/scholarship options	47%	45%	46%
A list of graduate programs or degrees	33%	34%	40%
Career information/statistics on job placement	33%	39%	35%
How to apply for admission	27%	26%	32%
Virtual tours	8%	10%	15%
Contact information for admissions	10%	17%	13%
Videos featuring faculty	11%	8%	11%
to get them to send more information	8%	9%	11%
Their plans for dealing with the pandemic	14%	18%	10%
General overview of the school	13%	20%	8%
Open house/admissions event information	13%	12%	7%
Videos featuring current students	8%	8%	7%
Campus visit information	11%	11%	5%
Directions to campus	12%	8%	4%

^{*}Respondents chose their four most important informational items.

Graduate Student Initial Point of Contact

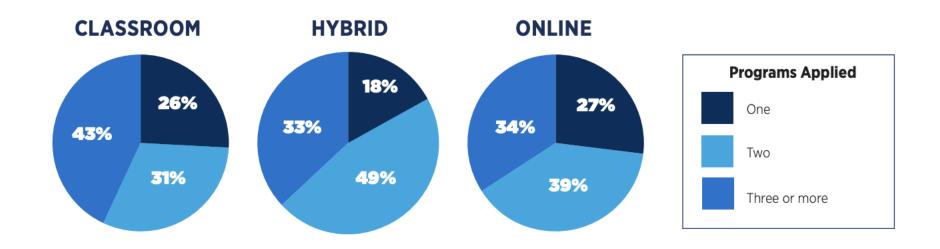
METHOD OF FIRST CONTACT	CLASSROOM	HYBRID	ONLINE
Filled out an information request form on the school's website	51%	64%	68%
Email the school	53%	58%	48%
Attend a recruitment event at the school	31%	30%	31%
Call the school	23%	26%	21%
Attend a virtual recruitment event at the school	26%	28%	11%
Schedule a visit to the campus, virtual or in person	16%	18%	8%

Our Response to Their Inquiry

Post-Inquiry Contact Expectations

RESPONSE TYPE	WITHIN MINUTES	WITHIN AN HOUR	WITHIN A DAY	WITHIN 3 DAYS	MORE THAN 3 DAYS	ACCEPTABLE CONTACT RESPONSE
Personalized email						
Classroom	21%	22%	27%	21%	7%	98%
Hybrid	19%	27%	31%	15%	7%	98%
Online	17%	21%	32%	19%	7%	98%
Non-personalized email						
Classroom	14%	22%	22%	14%	14%	76%
Hybrid	17%	25%	29%	15%	7%	82%
Online	18%	23%	19%	17%	10%	77%
Text message						
Classroom	21%	29%	27%	9%	3%	88%
Hybrid	27%	33%	19%	7%	3%	89%
Online	28%	27%	19%	8%	3%	84%
Phone call						
Classroom	22%	25%	22%	11%	5%	85%
Hybrid	32%	20%	21%	10%	6%	90%
Online	18%	21%	21%	13%	9%	81%

Number of Applications



Expectation of Notification on Application

EXPECTED TIME TO BE NOTIFIED OF ADMISSION	CLASSROOM	HYBRID	ONLINE
Within 24 hours	7%	7%	7%
1-3 days	16%	20%	21%
4-7 days	18%	23%	23%
7-14 days	15%	21%	21%
14-21 days	13%	17%	14%
Longer than 21 days	31%	12%	13%

Application Decision – All About Speed

STUDENTS WHO SAID THEY DEFINITELY OR VERY LIKELY WILL ENROLL AT THE FIRST PROGRAM TO ADMIT THEM

82%

89%

83%

Classroom

Hybrid

Online

Factors Influencing Decision

MOST IMPORTANT FACTORS IN ENROLLMENT DECISION* (SELECT THREE)	CLASSROOM	HYBRID	ONLINE
Program content I want	51%	45%	53%
Online/hybrid courses available	8%	28%	47%
The lowest tuition (among programs I am considering)	33%	35%	42%
Positive career opportunity and job placement information	46%	39%	32%
University's reputation	41%	35%	29%
Being able to enroll in courses year-round	17%	16%	23%
Having accelerated (shorter) terms	13%	14%	19%
Having specific faculty with whom you want to study	29%	19%	11%
Their plans for dealing with the pandemic	14%	14%	8%

^{*}Respondents chose their three most important factors.

- Graduate education will increase in importance for the University as undergraduate education continues to stagnate or decline
- Continued growth in graduate education is possible
- Highly selective graduate programs will continue to succeed with little change to their approach

- For most institutions how we market to graduate students must evolve
- What we highlight in our marketing about our programs must align with what prospective students are most interested in (cost/program details/financial aid)
- Delivery mode for Graduate programs should be online or hybrid in most cases (if enrollment is important)

- Recruitment processes at the majority of Public and Private
 Universities are not currently meeting the expectations of prospective
 graduate students
- An application packet should be something that can be reviewed quickly to accelerate decision times
- Continued enrollment growth will be dependent on a Universities ability to invest in the right people and processes

- Depending on your organizational structure, most Graduate Schools will need to continue to be excellent at collaboration with the Marketing and Recruitment arms of the University
- Influencing other departments processes around enrollment will be a critical component of success
- Influencing College Deans/Chairs around the urgency for admission decisions will be key for enrollment success
- It is possible that not all Graduate programs will have the same process or procedure for dealing with applications (reality check about just how selective you can afford to be)

In Closing

Graduate level education is taking center stage due to the challenges undergraduate enrollment is having nationwide

Be prepared to step into the moment

Helpful Resources

• EAB (2021) The State of Graduate Enrollment Management

RNL & PLEXUSS 2021 Graduate Student Recruitment Report

• Nathan Grawe – Demographics and the Impact on Higher Education